

# South Northamptonshire Council

## Audit Committee

30 July 2020

### Quarterly Performance, Risk and Finance Monitoring Report – June 2020

#### Report of Assistant Director: Customers and Corporate Services and Strategic Business Partner and Deputy Section 151 Officer

This report is public

#### Purpose of report

This report summarises the Council's Performance, Risk and Finance monitoring position as at the end of June 2020.

#### 1.0 Recommendations

The meeting is recommended:

- 1.1 To note the quarterly Performance, Risk and Finance Monitoring Report.
- 1.2 To review the Leadership Risk Register and identify any issues for further consideration.

#### 2.0 Summary and Introduction

- 2.1 A summary of the key financial, performance and risks highlighted in this report is shown below.

##### Finance summary

- 2.2 This period shows a revenue outturn position, deficit of £536k. This includes COVID related pressures. This is the net pressure after taking into account the use of Government grant and the underspend from the last financial year that was earmarked to help assist in funding the additional pressures.
- 2.3 The capital programme of £5.4m for 2020/2021 includes budgets carried forwards of £3.1m from 2019/2020 as approved by Council on 22 July 2020. Due to the Covid-19 pandemic the capital projects 2020/2021 completion times will be reviewed to ensure that they are still accurate.

##### Performance and Risk summary

- 2.4 Performance has been impacted upon by Covid-19. There are six performance indicator (PI) exceptions as a result.
- 2.5 The “Protect the built heritage” PI is amber for June and Year to Date (YTD).
- 2.6 Housing applications are being processed slower. This PI is red for both June and YTD. A new officer has joined the team; significant improvements are starting.
- 2.7 The Disabled facilities grant PI is red for June and YTD. Covid guidelines have reduced our ability to assess these claims, however the rules were relaxed in June and we are improving.
- 2.8 The affordable homes delivery PI is amber for June and YTD with Covid significantly slowing new builds.
- 2.9 Council Tax collection is green for June and Amber YTD as we have not yet undertaken recovery action.
- 2.10 Business Rates collection is green for June and red for YTD; we are focusing on calling ratepayers in arrears and maximising relief awards where applicable.
- 2.11 All leadership risks remain under control with robust mitigation to ensure that none of them are regarded as high risks.

#### Introduction

- 2.12 The following sections explain the purpose and structure of this report. The Council is committed to performance, risk and budget management and reviews progress against its corporate priorities on a monthly basis.
- 2.13 This report provides an update on progress made so far in 2020-21 to deliver the Council’s priorities through reporting on performance, the leadership risk register and providing an update on the financial position.
- 2.14 The Council’s performance management framework sets out the key actions, projects and programmes of work that contribute to the delivery of the 2020 - 21 business plan and the priorities of the Council. These measures and key performance indicators are reported on a monthly basis to highlight progress, identify areas of good performance and actions that have been taken to address underperformance or delays.
- 2.15 The Council maintains a leadership risk register that is reviewed on a monthly basis. The latest available version of the risk register at the date this report is published is included in this report.
- 2.16 The Report details section is split into three parts:
- Performance Update
  - Leadership Risk Register Update
  - Finance Update
- 2.17 There is one appendix to this report:
- Appendix 1 – Leadership Risk Register

## 3.0 Report Details

### Performance Update

3.1 The Council's performance management framework sets out the key actions, projects and programmes of work that contribute to the delivery of the 2020-21 Business Plan and the priorities of the Council.

3.2 The 2020-21 corporate plan sets out priorities:

Our external focus:

- Thriving communities and wellbeing
- Protected clean and green
- District of opportunity and growth

Our internal focus:

- A well-run Council
- A great place to work
- Building a bright future (of the West Northamptonshire Council)

3.3 This report provides a summary of the Council's performance in delivering against each strategic priority. To measure performance a 'traffic light' system is used. Where performance is on or ahead of target it is rated green, where performance is slightly behind the target it is rated amber. A red rating indicates performance is off target.

Colour	Symbol	Meaning for Joint Business Plan Measures	Meaning for Joint Key Performance Measures (KPIs)
Red		Significantly behind schedule	Worse than target by more than 10%.
Amber		Slightly behind schedule	Worse than target by up to 10%.
Green		Delivering to plan	Delivering to target or ahead of it.

#### Priority: Protected, Green and Clean

3.4 The Council is committed to protecting the natural environment and ensuring the character of the district is preserved and enhanced. Our commitment includes working to ensure the district has high standards of environmental cleanliness and greater waste and recycling services. Maintaining the district as a low crime area is another key part of this priority and the Council is committed to working in partnership to deliver against this objective.

3.5



Overview of our performance against this strategic priority:

**Farthinghoe Reuse and Recycling Centre reopened.** As Covid-19 restrictions gradually

eased, Farthinghoe Reuse and Recycling Centre reopened to South Northamptonshire residents the start of June. Strict controls are in place to help manage social distancing and to ensure the anticipated high number of visitors, and volume of waste, can be handled safely and efficiently. Robust hygiene standards are observed to help prevent the spread of the virus and residents are urged not to visit the site if they are showing symptoms of Covid-19. Farthinghoe Reuse and Recycling Centre is open seven days a week from 9am to 5pm. The reuse shop is open to visitors during these hours. Regular bin collections continue as normal and residents can also use the bulky waste collection service for old furniture and appliances. Visitors are advised to check the South Northamptonshire Council's website <https://www.southnorthants.gov.uk/farthinghoe> before travelling to find out what restrictions are in place and what items will be accepted on site. Strictly no commercial waste or recycling is accepted. If in doubt, residents should call the site office directly on 01295 713782.

**Lose the leaks and drop the drips for climate change.**

With South Northamptonshire producing an estimated 34,700 tonnes of CO2 emissions from water use each year, this month's Climate Change Challenge is encouraging households across the district to do more to save water. As part of South Northamptonshire Council's (SNC) year-long campaign to help tackle climate change, this month's focus is to 'Save Every Drop' and show residents what they can do to help reduce emissions caused by water use. South Northamptonshire Council's Climate Change Challenge started in March and aims to help people understand their impact on the environment. From fixing drips and leaks, to turning off the tap when brushing teeth, there are many small changes people can make that will help save water. For more tips and ideas, follow the council's Facebook and Twitter accounts or visit the website: [www.southnorthants.gov.uk/climatechangechallenge](http://www.southnorthants.gov.uk/climatechangechallenge)



**Protect the built heritage** is amber for June and YTD. The Team continue to work on Development Management proposals relating to the historic environment and the emerging West Northamptonshire Strategic Plan. Input into the HS2 Heritage programme is ongoing.

Priority: Thriving Communities and Wellbeing

3.6 The Council is committed to supporting our communities to thrive and to promoting the wellbeing of our residents. This priority includes supporting health and wellbeing, improving leisure facilities and delivering leisure activities and working in partnership with voluntary organisations to deliver services in a manner that safeguards children, young people and vulnerable adults. Another key aspect of this priority is preventing homelessness, the delivery of affordable housing and improving the condition of residential properties.

3.7 Overview of our performance against this strategic priority:

**Moat Lane regeneration shortlisted for award.** The development which turned a derelict portion of Towcester town centre into a thriving mix of high-quality homes



and commercial and community space, has been shortlisted in the Planning Awards 2020. The much-anticipated Planning Awards are held annually to recognise excellence in planning, regeneration, economic development, urban design, sustainable development and community development.

Moat Lane has been shortlisted in the Mixed-Use category and is up against developments in London and Newcastle. Cllr Dermot Bambridge, South Northamptonshire Council's portfolio holder for environmental services and chairman of the Moat Lane Project Board, said: "A dead end at one side, a derelict petrol station at the other and an overgrown scheduled ancient monument smack in the middle, it's difficult to imagine a better reason for redevelopment. Now we have a thriving residential community and a growing number of retailers, all linked together by The Forum, the council's home for the last four years which includes a state-of-the-art library and the county's registrar service. We think we have made excellent use of a difficult space and it is pleasing to see our peers have seen fit to judge our regeneration project alongside some of the most exciting developments in the country." Lockdown permitting, the winners will be announced during a London awards ceremony in September. The Moat Lane Regeneration Programme began in 2009 with the acquisition of Towcester Watermeadows. Once 58 acres of private land owned by the Easton Neston Estate, they are now a focal point for dog walkers and families and are a haven for wildlife. The regeneration also saw the restoration of Bury Mount, the remains of a Norman motte and bailey castle. Dozens of homes have been built and occupied and a new retail thoroughfare was created in Whittons Lane. More shops and homes are being built on the corner of Watling Street and Northampton Road. With the impact of the Coronavirus it is anticipated the development will be complete by the end of 2021 or early 2022.

Apply to join the housing register



**Number of housing applications processed within 20 working days**

is red for the month and YTD. Of the 71

applications processed during Q1 of 2020/21, 55% were fully assessed within 20 working days. This is much lower than the target of 95% however is as a result of a backlog of applications following staff changes within the Housing Options Team. Significant progress on the backlog commenced when a new officer joined the team at the end of March, and this will continue into Q2 when significant improvements in processing time are expected.

**The number of mandatory and discretionary disabled facilities grants completed** is reporting red for June and YTD. Government Covid-19 guidelines issued from March severely impacted the capability of approving or completing disabled facilities grants. Most clients and contractors chose to self-isolate or shield; work, except for emergencies, was not undertaken in persons home. Grant policy was modified in mid-June to enable less invasive works to be provided quickly and reduce the risk of accidents and injury. As rules relaxed nine grants were approved, there has been a slight increase in enquiries, contractors are operating with some caveats e.g. supplies.

**Deliver a range of affordable homes** is amber for June and YTD. The impact of the COVID-19 pandemic has had a significant impact on the delivery of new affordable



housing, however the Strategic Housing Team have been remaining proactive increasing the supply. This includes regular dialogue with registered provider partners, Planning colleagues and parish councils.

**Percentage of Council Tax collected** is reporting green for June and amber for YTD. The collection rate year to date is under target by just over 0.4%, the year to date figure is only 0.39% down on this time last year. The shortfall is due to the current climate (Covid19) and the fact we haven't yet been able to do any active recovery this financial year.

**Percentage of Business Rates collected** is green for June and red for YTD. We are in the process of making outbound phone calls to ratepayers that have overdue amounts. We are also reviewing accounts with outstanding balances to see if there are further accounts that qualify for Retail Relief.

Priority: District of Opportunity and Growth

- 3.8 The Council is committed to developing the local economy, promoting inward investment and delivering sustainable growth. This priority also contributes towards making great places to live, work, visit and invest through economic development and working in partnership to deliver strategic transport infrastructure projects.
- 3.9 Overview of our performance against this strategic priority:

**Council prepares job seekers for Covid recovery.** As the full impact of Covid-19 on the economy continues to emerge, South Northamptonshire Council (SNC) is making sure job seekers have the best opportunities through a series of webinars. The series of nine online workshops kicked off on Thursday, 2 July with a session entitled Looking to the Future which helped participants understand where the opportunities will be and what the workplace will look like. SNC has teamed up with partners in the successful Job Club programme; CWR Consultancy Ltd, and The Mallows Company, and will also be working with the University of Northampton (UON) on a programme to support business start-ups. Participants have the flexibility to choose which workshops that they are most interested in. There is no requirement to attend all workshops. Other highlights of the webinar programme, include:

- How competent is your CV – revamp your profile and ensure your CV is competitive and avoids common pitfalls
- Are you selling yourself short – how to present yourself positively and how to answer interview questions successfully
- Why do you work, wellbeing around job seeking – go back to basics and rethink what we expect from work and discover new skills developed during the lockdown
- Presenting your digital self and guarding your digital footprint – how to introduce yourself to potential employers in emails, letters and applications to make a positive impact
- Business support – online networking – Connecting with local businesses and UoN's accredited advisors

Our weekly Job Clubs at libraries in Towcester and Brackley have been suspended, but our online service has been developed for employment support which includes access to expert partners.

For information on the Job Club, the full webinar programme and how to register, visit [www.southnorthamptonshire.gov.uk/jobclub](http://www.southnorthamptonshire.gov.uk/jobclub).

### High street trader's welcome council support for their reopening.

Shop owners have welcomed social distancing support packs provided by South Northamptonshire Council (SNC) as they open after the lockdown. On Tuesday, 16 June two shops opened for the first time in Towcester, a brand-new bridal shop and a lingerie shop which has relocated from elsewhere in the town. Cllr Stephen Clarke, SNC's portfolio holder for growth and regeneration visited Towcester town centre to hand over support packs which include posters and floor decals to remind customers to remain socially distanced. Sisters Michelle Coleman and Maria Browne opened the Silver Sixpence Bridal shop in Whittons Lane. Michelle said: "We've been trading for five years but we've just moved to Towcester. We love what we do, and we love sharing special moments with brides to be. "It's just very exciting to be finally open. The support we've had from the council has been really useful. The information is really clear and has a lot of useful steps and tips to make sure we are adhering to all the government guidelines. Everything we need for people to shop with us safely."



Cllr Clarke said: "As a council we can provide posters and decals which comply with government guidelines to assist local non-essential businesses re-open after lockdown. "Shoppers will be understandably cautious, we hope these measures will give them the confidence that they can go to shops and remain safe and get the South Northants economy back up and running." SNC has been allocated a fund of £83,000 to support the reopening of businesses by the European Regional Development Fund as part of the European Structural and Investment Funds Growth Programme 2014-2020.

### Summary of Performance

- 3.10 The Council reports on performance against 19 business plan measures and 14 key performance indicators on a monthly basis, six of which are quarterly measures. Performance for this month is summarised in the table overleaf.

<b>Business Plan Measures and Key Performance Indicators (33 in total)</b>					
<b>Status</b>	<b>Description</b>	<b>June</b>	<b>%</b>	<b>YTD</b>	<b>%</b>
Green	On target	29	88%	27	82%
Amber	Slightly off target	2	6%	3	9%
Red	Off target	2	6%	3	9%

## Risk Update

- 3.11 The Council maintains a Leadership Risk Register that is reviewed on a monthly basis. The latest available version of the risk register at the date this report is published is included in this report.
- 3.12 The heat map below shows the overall position of all risks contained within the Leadership Risk Register.

Risk Scorecard – Residual Risks						
		Probability				
		1 - Remote	2 - Unlikely	3 - Possible	4 - Probable	5 - Highly Probable
Impact	5 - Catastrophic			L09		
	4 - Major		L04	L07, L12		
	3 - Moderate		L02	L05, L10, L11, L13	L01, L06, L08	
	2 - Minor		L03, L14			
	1 - Insignificant					

- 3.13 A summary of risks is overleaf, see Appendix 1 Leadership risk register for further details: -

Leadership Risk	Residual Score	Direction of travel	Latest Update
L01 Financial Resilience	12 Medium risk	↔	Ongoing impact of Covid-19 continues to affect all Council activities, however no risks have changed this month although some mitigating actions and comments have been updated as the situation moves rapidly.
L02 Statutory functions	6 Low risk	↔	
L03 Lack of management Capacity	4 Low risk	↔	
L04 Local Plan	8 Low risk	↔	
L05 Business Continuity	9 Low risk	↔	

L06 Strategic Community Partners	12 Medium risk	↔
L07 Emergency Planning	12 Medium risk	↔
L08 Health & Safety	12 Medium risk	↔
L09 Cyber Security	15 Medium risk	↔
L10 Safeguarding the Vulnerable	9 Low risk	↔
L11 Income generation through council owned companies	9 Medium risk	↔
L12 Financial sustainability of third party suppliers	12 Medium risk	↔
L13 Local Government Reorganisation	9 Medium risk	↔
L14 Corporate Governance	4 Low risk	↔

### 3.14 Finance Update

The Finance report details the financial results for the end of June 2020 and forecasts the outturn for 2020/2021. The report also incorporates the effect of the Covid-19 Pandemic.

This period shows a revenue outturn position, deficit of £536k. This can be analysed as follows:

	<b>£000</b>
Non-Covid related financial outturn	-73
Covid related financial pressures	2,346
Sub-total financial pressures	2,273
Government grant	-1,207
Covid earmarked reserve (2019-20 Underspend)	-530
<b>Net 2020-21 forecast outturn</b>	<b>536</b>

The costs are based on the assumption that the leisure facilities will remain closed until the end of July 2020 and then will reopen on a phased basis to the end of the financial year. Central Government have announced further grant funding for Fees and Charges and Leisure which may help to mitigate this pressure.

In determining the effects on the SNC finances of the Covid-19 pandemic the finance team have worked with the various directorate managers assessing the additional costs that the pandemic has created. Presently it is anticipated that most of these costs will be incurred in the first six months of this financial year. The forecasts do not anticipate a second spike in the pandemic.

The report for this month has not identified any risks and opportunities that may arise during this financial year. This section will be reintroduced in Q2 once the situation regarding the effects of Covid-19 on the Council's finances can be fully understood.

The capital programme of £5.4m for 2020/2021 is detailed in this report and incorporate budgets carried forwards of £3.1m from 2019/2020. Due to the Covid-19 pandemic the capital projects 2020/2021 completion times will be reviewed to ensure that they are still accurate.

### 3.15 Revenue Position

The Council's financial position by service area at the end of Period 3 (June) is set out in the table below.

Revenue Monitoring (Brackets denotes an Underspend)	Budget £000	Forecast Excluding Covid-19 £000	Covid-19 Costs Forecast £000	Forecast £000	Current Month Variances £000	Prior Month Variances £000
Wellbeing	1,803	1,803	1,542	3,345	1,542	1,319
Environmental	3,460	3,460	327	3,787	327	286
Planning	1,774	1,774	252	2,026	252	252
<b>WELLBEING, ENVIRONMENTAL &amp; REGULATORY SERVICES TOTAL</b>	<b>7,037</b>	<b>7,037</b>	<b>2,121</b>	<b>9,158</b>	<b>2,121</b>	<b>1,857</b>

#### WELLBEING £1,542k

**Housing** Due to Covid-19 there is anticipated to be additional costs against budget of **£180k** for the year. This is due to the employment of additional staff should a back log occur within housing options and private sector housing with an estimate cost of **£111k**. Additional cost for the year to support ongoing accommodation costs for Rough Sleepers **£34k** and other Housing needs **£35k**.

**Leisure Sport and Communities** Due to Covid-19 there is anticipated to be additional costs against budget of **£1,362 k** for the year. This is due to a loss of management fee income of **£361k** for the Leisure Centre for the year, a cost of reopening the centre **£777k**, plus the cost of closure due to Covid-19 **£224k**. This is assuming the centre is closed for 4 months, then a phased reopening from the end of July 20 and a loss of management fee income of 12 months.

#### ENVIRONMENTAL £327k

**Environmental Services £262k** These monitoring projections are based on an assumption that the Covid-19 effect will last until the end of July and therefore it is anticipated there will be an additional cost against budget of **£135k** due to an increase in Gate fees of £84k, additional PPE costs of £5k, additional Agency Costs £41k and pest control costs which will not be able to be recovered of £5k. There is also anticipated to be a loss of income of **£127k** due to trade Waste £112k, pest control income £8k and MOT tests £7k

**Environmental Health Licensing £65k** - These monitoring projections are based on an assumption that Covid-19 effect will last until the end of July. Licensing Due to Covid-19 there is anticipated a loss of income of **£43k** due to lower Taxi renewals of £36k and street trading, Temp notices and other renewals of £7k. Environmental Health Due to Covid-19 there is an anticipated to be an additional cost of **£11k** for additional staff due to increase in work load when normality returns. There is also anticipated to be a loss of income from Primary Authorities of **£6k** and food safety **£5k**

**PLANNING £252k**

**Planning Policy & Development £212k.** Anticipating a return to normal after July Due to Covid-19 there is anticipated to be an additional cost to budget of **£40k** to clear site visits. There is also anticipated to be a loss of income of **£172k** due to planning applications numbers being reduced.

**Building Control - £40k.** Anticipating a return to normal after July due to Covid-19 there is anticipated to be a loss of income of **£40k** due to a reduction in Building Control Fees.

Corporate Services	311	311	0	311	0	0
Strategic Marketing and Comms	413	413	0	413	0	0
<b>CORPORATE SERVICES TOTAL</b>	<b>724</b>	<b>724</b>	<b>0</b>	<b>724</b>	<b>0</b>	<b>0</b>

Revenue Monitoring	Budget £000	Forecast Excluding Covid-19 £000	Covid-19 Costs Forecast £000	Forecast £000	Current Month Variances £000	Prior Month Variances £000
Law and Governance	1,014	1,014	0	1,014	0	0
Finance and Procurement	1,184	1,184	49	1,233	49	37
Revenues & Benefits	1,397	1,328	46	1,374	(23)	85
Property Investment & Contract Management	1,584	1,599	25	1,624	40	50
Customer and IT Services	1,145	1,145	0	1,145	0	0
HR OD and Payroll	467	467	0	467	0	0
Performance and Transformation	224	193	45	238	14	14
<b>RESOURCES TOTAL</b>	<b>7,015</b>	<b>6,930</b>	<b>165</b>	<b>7,095</b>	<b>80</b>	<b>186</b>

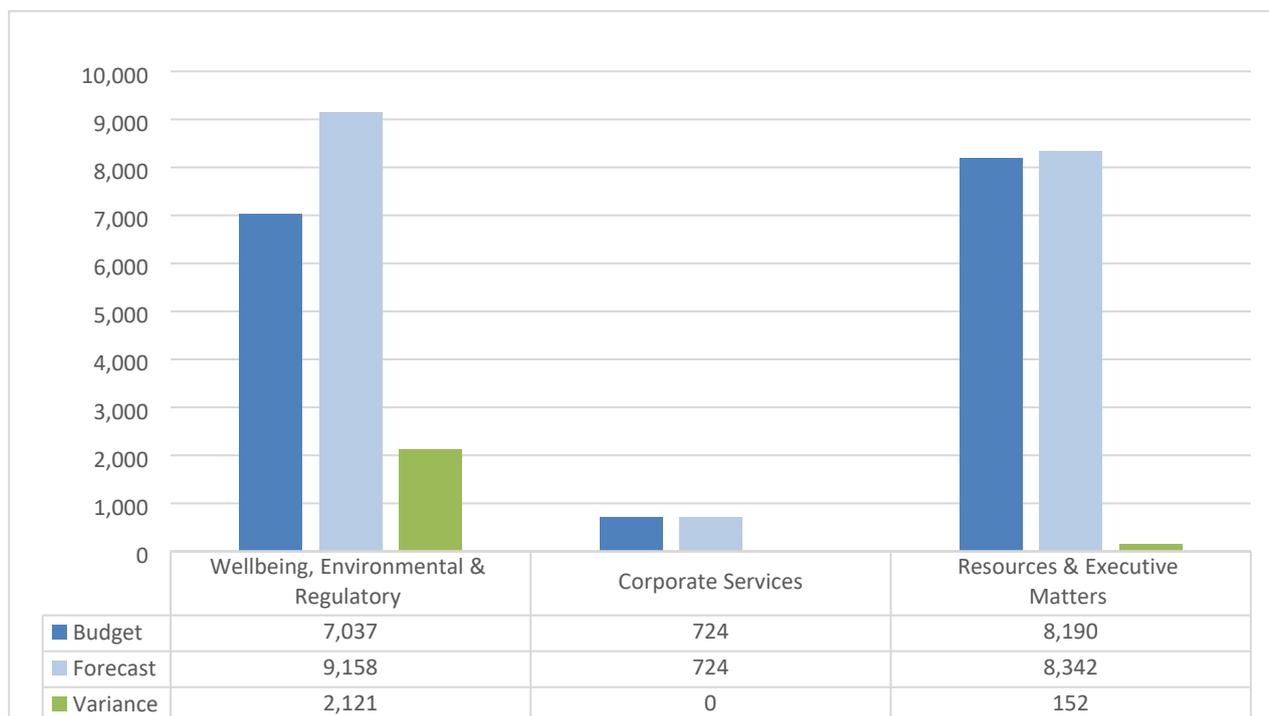
**Revs & Bens (£23k)** Underspend is predicted made up of **£46k** Additional Covid-19 costs caused by the increase in staff overtime, **£40k** Overpayments not being recovered, which is offset by **(£72k)** HB Subsidy, **(£37k)** DHP Receipts

**Finance and Procurement - £49k** overspend due. Increased audit costs of £41k, staff costs £5k and £3k overspend on bank charges. £8k of these costs are as a result of Covid-19

**Property Investment & Contract Management £40k** A **£25k** shortfall of income is predicted due to Covid-19 pressures on the Council's property income. **£15k** shortfall of income is predicted for the rental income for Towcester Mill.

<b>TOTAL DIRECTORATES</b>	<b>14,776</b>	<b>14,691</b>	<b>2,286</b>	<b>16,977</b>	<b>2,201</b>	<b>2,043</b>
Compensatory Pensions and Pension Strain	1,237	1,249	0	1,249	12	12
Interest Receivable Gf	(400)	(400)	60	(340)	60	60
Appropriations for Transfer to Reserves	1,734	1,734	0	1,734	0	0
Appropriations for Transfer from Reserve	(1,396)	(1,396)	0	(1,396)	0	0
Capital Charges	0	0	0	0	0	0
Accumulated Absences Adjustment	0	0	0	0	0	0
<b>EXECUTIVE MATTERS TOTAL</b>	<b>1,175</b>	<b>1,187</b>	<b>60</b>	<b>1,247</b>	<b>72</b>	<b>72</b>
<b>COST OF SERVICES</b>	<b>15,951</b>	<b>15,878</b>	<b>2,346</b>	<b>18,224</b>	<b>2,273</b>	<b>2,115</b>
Interest Receivable rate Base Rate has been reduced to 0.1%. This has impacted on the interest income achieved. This is being monitored closely and will look to maximise the interest income where possible.						
<b>Funding</b> <i>(Brackets denotes an Underspend)</i>	<b>Budget £000</b>	<b>Forecast Excluding Covid-19 £000</b>	<b>Covid-19 Costs Forecast £000</b>	<b>Forecast £000</b>	<b>Current Month Variances £000</b>	<b>Prior Month Variances £000</b>
Covid-19 Grants	0	0	(1,207)	(1,207)	(1,207)	(971)
Rural Services Delivery Grant	(189)	(189)	0	(189)	0	0
External Funding (FHSG/CIL/S106)	(469)	(469)	0	(469)	0	0
New Homes Bonus	(3,187)	(3,187)	0	(3,187)	0	0
<b>GRANTS AWARDED TOTAL</b>	<b>(3,845)</b>	<b>(3,845)</b>	<b>(1,207)</b>	<b>(5,052)</b>	<b>(1,207)</b>	<b>(971)</b>
<b>BUSINESS RATES GROWTH TOTAL</b>	<b>(4,657)</b>	<b>(4,657)</b>	<b>0</b>	<b>(4,657)</b>	<b>0</b>	<b>0</b>
<b>Funding</b> <i>(Brackets denotes an Underspend)</i>	<b>Budget £000</b>	<b>Forecast Excluding Covid-19 £000</b>	<b>Covid-19 Costs Forecast £000</b>	<b>Forecast £000</b>	<b>Current Month Variances £000</b>	<b>Prior Month Variances £000</b>
South Northants is now part of the 75% Business Rates pilot in Northamptonshire - Rural Services Delivery Grant has now been incorporated into the Business Rates.						
Council Tax	(7,267)	(7,267)	0	(7,267)	0	0
Collection Fund	(182)	(182)	0	(182)	0	0
<b>COUNCIL TAX INCOME TOTAL</b>	<b>(7,449)</b>	<b>(7,449)</b>	<b>0</b>	<b>(7,449)</b>	<b>0</b>	<b>0</b>
Draft Surplus from 2019/2020			(530)	(530)	(530)	(582)
<b>TOTAL</b>			<b>(530)</b>	<b>(530)</b>	<b>(530)</b>	<b>(582)</b>
Draft Surplus from 2019/2020 subject to Council approval on 22 July 2020.						
<b>TOTAL INCOME</b>	<b>(15,951)</b>	<b>(15,951)</b>	<b>(1,737)</b>	<b>(17,688)</b>	<b>(1,737)</b>	<b>(1,553)</b>

<b>(Surplus)/Deficit</b>	<b>0</b>	<b>(73)</b>	<b>609</b>	<b>536</b>	<b>536</b>	<b>562</b>
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## 4.0 Conclusion and Reasons for Recommendations

4.1 It is recommended that the contents of this report are noted.

## 5.0 Consultation

5.1 This report sets out performance, risk and budgetary information from the previous month and as such no formal consultation on the content or recommendations is required.

## 6.0 Implications

### Financial and Resource Implications

6.1 The financial implications are detailed within section 3.15 of this report.

Comments checked by:

Martin Henry, Executive Director – Finance (Section 151 Officer)

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### Legal Implications

6.2 There are no legal implications from this report.

Comments checked by:

Andrew Hunkin, Executive Director – Resources (Monitoring Officer)

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### **Risk management**

- 6.3 This report contains a full update with regards to the Council’s risk position at the end of the previous month. A risk management strategy is in place and the risk register has been fully reviewed.

Comments checked by:

Kerry Ellis, Performance and Insight Officer

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## **7.0 Decision Information**

### **Wards Affected**

All

### **Links to Corporate Plan and Policy Framework**

All

### **Lead Councillors**

Councillor Andrew Grant – Portfolio Holder for Customers and IT

Councillor Peter Rawlinson – Portfolio Holder for Finance and Governance

### **Document Information**

<b>Appendix No</b>	<b>Title</b>
Appendix 1	Leadership Risk Register
<b>Background Papers</b>	
None	
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